



Joint Basing Monthly Newsletter | JANUARY 2011

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From the Basing Office:

By the time you read this, we'll be beginning our third Joint Base Program Management Review at JB Myer-Henderson Hall. At this year's PMR, we'll be tackling some tough issues...JB-COLS refinements and working toward beginning to realize some efficiency from our joint base organizations. To be sure, it will take some time to make new organizations efficient. However, some of the joint bases have already begun finding ways to "do it smarter" than we did installation support before we established the joint bases.

The JB-COLS and policy refinements are important, but they only help set the conditions for efficient organizations. Every member of the joint base community has the opportunity to find a better way to stretch our installation support dollars. But it's not just about money, it's about finding better ways to solve problems. If you've ever said to yourself, "surely there's a better way to do this," then now's your chance to turn that thought into action. Commanders will lead the way, but they are looking to the entire community to be the "good idea factory" to refine our processes and deliver installation support more efficiently.

The implementation process took two years; there is much to be proud of from that period in joint basing history. But now we enter into an even more exciting time; a time when even an "on the line" worker can have DoD-wide impact if they have the right idea.

- Col. Mickey Addison, USAF, Deputy Director, Basing



(Top) A joint services color guard marches onto Fort Myer's Whipple field at the start of the ceremony. (Photo by Alex McVeigh)

(Bottom) Pentagon. (DoD photo/Master Sgt. Ken Hammond)



(Above) Joint base logos

Spotlight – Cost & Performance Visibility Framework (CPVF) Issues & Answers

We are currently on our 7th quarter of entering performance data into the CPVF Tool. Thanks to your diligent efforts, the data submitted into the CPVF Tool has increased in consistency and completeness every quarter. To assist with your Fiscal Year 2011 (FY2011) Quarter 1 (Q1) CPVF submission, below is a checklist of six items to consider before you upload your database to the CPVF Defense Knowledge Online (DKO) page on February 14, 2011.

CPVF Submission Checklist

- 1. Open correct period.** Make sure the CPVF Tool was open to the correct period. This is a very simple check in the period table in the Maintain the CPVF section of the tool. The period for this quarter's submission is FY2011 Q1.
- 2. Check standards exceptions.** Make sure you have marked each Joint Base Common Output Level Standards (JB-COLS) deemed "Not Applicable" by the joint base as an exception. Note that standards exceptions are marked separately for each Component, even if the standard has been marked as a combined Component.
- 3. Check combined Components.** Make sure that the combined Component selection is performing as intended. The combined Component feature will only work in the tool if the standard is marked as combined before users enter data for the current quarter. Otherwise, the tool may show the supported Component as "Not Reported." Review the JB-COLS Summary Status reports to identify any possible non reported JB-COLS. Also check the JB-COLS Status Summary Function report to see if there are inconsistencies in the answers between Components.
- 4. Answer all appropriate JB-COLS.** Make sure that all appropriate JB-COLS have been answered. This

can be achieved by going to the Reports section of the CPVF Tool and opening the JB-COLS Status Summary report. This report will allow you to identify any JB-COLS that have not received a response for this quarter. These JB-COLS are identified as "Not Reported."

- 5. Look for inconsistent comments.** Data from the CPVF will be reviewed at multiple levels of the Joint Management Oversight Structure (JMOS), so it is crucial that performance data have appropriate comments to give insight to the data submitted. A review of the JB-COLS Status Details table will allow you to identify any missing or inconsistent comments before the data submitted moves up the JMOS.
- 6. Upload data to correct folder.** We are currently in our 7th consecutive quarter of reviewing performance for data submitted in the CPVF tool. Previous quarter's submissions reside on the CPVF DKO page along with your submission for FY2011 Q1. Make sure that you are uploading your CPVF submission to the correct quarter and joint base folder on the CPVF DKO page. The correct folder for this quarter's submission is labeled FY11 Q1 CPVF Data Submission.

As always, thanks for your continued support. If you have questions, please don't hesitate to contact the CPVF help desk at CPVF_Support@bah.com.



From left, U.S. Rep. Charlie Gonzalez of Texas and Air Force Brig. Gen. Leonard Patrick, 502nd Air Base Wing commander, meet with Elizabeth Warren and Holly Petraeus before a meeting with Joint Base San Antonio service members and their families at Lackland Air Force Base, Texas, January 18, 2011. (U.S. Air Force photo/Alan Boedeker)

Talking Points

Memorandum of Agreement (MOA) Change Status

The Office of the Secretary of Defense (OSD) Basing Office received MOA change packages for each of the joint bases, except Joint Base Myer-Henderson Hall, which had no changes, and Joint Base McGuire-Dix-Lakehurst, which still has a couple issues to resolve between the Services. We reviewed the change packages for policy and funding issues and returned the packages to the Service Headquarters (HQ) for signature at the appropriate level.

Joint Base San Antonio Master Plan

by Maureen Goodrich, 502 ABW/JB7CP, JBSA

Joint Base San Antonio (JBSA) officially kicked off the development of the new Joint Base Installation Master Plan (JBIMP) on December 15, 2010 with participation from the major mission partners from across the JBSA installations, including Lackland Air Force Base, Randolph Air Force Base, Fort Sam Houston, and Camp Bullis.

The JBIMP will comply with the Real Property Supplemental Guidance for Implementing and Operating a Joint Base issued by the Department of Defense in April 2008. In an increasingly complex master planning environment, installation planners are constantly faced with the challenge of dealing with advanced planning in a methodical manner while juggling competing mission and tenant demands. The primary objective of this effort is to develop a systematic framework for decision-making. Once complete, the JBIMP will become one of the key tools used by decision leaders, at all levels, to ensure optimal use of the built and natural environment complements mission requirements while considering the long-term benefit of the installation.

The JBIMP will establish an integrated and comprehensive general plan for all of JBSA that will

include land and facility use, future mission changes, transportation, housing, airfields, utility systems, force protection, sustainable development, environmental issues, ranges, encroachment, and document mission partner requirements to ensure equity of over 200 missions supported by the 502 Air Base Wing (ABW) on JBSA. The scope of work will also include a Capital Improvements Plan, nine Area Development Plans, and will be 3-dimensional map/model integrated into the existing installation geo-base.

Under the Base Realignment and Closure (BRAC) Joint Basing plan for San Antonio, installation support functions at the Army's Fort Sam Houston have combined with those at Randolph and Lackland Air Force Bases forming the largest base organization in the Department of Defense (DoD). More than 40 support functions at the joint base installations are combining to form the ABW, with three mission support groups (MSGs), one at each installation. The Air Force is the supporting Component for JBSA, which is one of 12 locations where DoD functions will form joint bases. This joint installation will service more DoD students than any other installation, more active runways than any other installation, more widely diverse tenant units and house DoD's largest hospital. The planning issues inherent in this process are cross-Service, far-reaching, will set the course for long-range decision-making, provide the DoD with a model on how to achieve "jointness," evaluate regional versus installation-specific priorities, and incorporate 21st century planning challenges.

Each installation as a part of JBSA has unique planning challenges as a result of their unique history, missions, and geography. Supporting the 502 ABW Commander on this project will be the three subordinate MSG Commanders who are the primary representatives for mission partners and developing supporting requirements under the overall JBIMP



Sgt. David Noffsinger, team leader, Alpha Troop, 1st Squadron (Airborne), 40th Cavalry Regiment, 4th Brigade Combat Team (Airborne), 25th Infantry Division, ensures an Indian Army soldier follows proper firing technique during small arms training at Joint Base Elmendorf-Richardson, Alaska. (U.S. Army photo by Spc. Ashley M. Armstrong, staff writer, 94th Army Air and Missile Defense Command)

Talking Points, Continued

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strategy, and the ABW Community Planner. Through the Air Force Center for Engineering and the Environment (AFCEE), the 502 ABW partnered with AECOM, an industry leader in professional technical planning, to develop an Integrated Master Plan that meets JBSA intent, which is to “provide the best possible support to the installation partners to become even more efficient and effective.” To attain this strategic goal, mission partners are asked to collaborate and develop common goals, integrate those goals to expand the opportunities and synergies for future land use/development. Partnerships have already been formed between the three distinctly different installations and these partnerships will continue to be strengthened, defined and employed during and after the development of the Integrated Master Plan, thereby promoting common and joint governance.

The JBIMP must address the immense scale of investment at JBSA, nearly \$5 Billion (B) over a ten year period, and complexities BRAC and other transformation actions which have radically transformed the installation with approximately \$3.5B in construction across the last five years (including \$2.5B currently ongoing). The JBIMP will capture this existing baseline and provide the vision for future development. As the JBIMP looks to the future it will incorporate project requirements for all Services and investment areas including Military Construction (MILCON) Future Years Defense Plan (FYDP), housing privatization, energy, and sustainment, restoration, and modernization.

Once complete, the JBIMP will be an effective plan that’s flexible enough to allow Commanders or their delegates to logically and thoroughly analyze a variety of factors before making a decision that affects the installation, JBSA or the community. The

Master Plan will incorporate AF programs; federal energy mandates; and environmental processes that provide the user the ability to identify and assess development alternatives and ensure compliance with federal, state and local laws. It will assist the Facility Board and Facility Working Group at each installation with enforcing space utilization, land use strategies and siting new facilities.

The installation commander will be the final approval authority of the JBIMP, following its coordination with the major mission partners at the Joint Base Partnership Council. Following approval of the JBIMP, it will be reviewed and updated annually by the installation Facility Board, which in turn will recommend updates and assist in ensuring that disputes are resolved at the lowest level possible and meets the demands required to support our military.

The JBSA process will provide advanced planning guidelines, best planning practices, and a robust, ongoing case study on setting "big-picture" goals and objectives from a regional/multi-mission/joint base perspective, and interpreting them at the installation and functional level.

(This article was reprinted with permission, and edited for length.)

Missing Something?

If you are working through an issue that requires resolution from the OSD Basing Office and it is not addressed in this newsletter, please bring it to our attention.

- OSD: jointbasing@osd.mil
- Army: armyjointbasing@conus.army.mil
- Navy: ANND_CNICHQ_Jointbasing@navy.mil
- Air Force: af.jointbasing@pentagon.af.mil
- Marine Corps: jbworkinggroup@usmc.mil



(Cover Photo) Holly Petraeus, team lead of the Office of Servicemember Affairs for the Consumer Financial Protection Bureau Implementation Team, responds to a question from a Joint Base San Antonio service member during a Jan. 18, 2011, meeting at Lackland Air Force Base, Texas, to discuss the unique financial issues facing military families. She is joined on the panel by Army Col. Robert S. Bridgford, 502nd Air Base Wing vice commander, and Chief Master Sgt. Juan Lewis, 502nd ABW command chief. (U.S. Air Force photo by Alan Boedeker)

Basing Directorate

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Program Management Review (PMR)

The agenda topics for the PMR include CPVF results and cross-Service Component trends/issues, proposed JB-COLS changes, financial services update, and Joint Base Commander (JBC) briefings. For a complete agenda, visit the Joint Basing website -

<https://www.us.army.mil/suite/page/560093>. Also available on the Joint Basing website is a logistics package containing maps, directions, base access information, dining options, local attractions, and other useful information for the PMR. Please remember that the registration fee is due when you arrive at the conference facility. **Only cash and checks will be accepted.**

Don't forget to come to the social from 1700-1900 on 2 Feb at the Marine Club!

Newsletter Topics for Lessons Learned Spotlight

Each month, the Joint Basing Newsletter will spotlight lessons learned in both implementation and execution. The following list includes suggested topics for future newsletters. If you have any other suggestions or comments, please contact us at jointbasing@osd.mil.

- February - Installation Safety Programs
- March - Joint Base "Culture" (or tips on how to be joint without losing Service identity)

Call for Articles

If you would like to prepare an article for the Joint Basing Newsletter, please contact us at jointbasing@osd.mil. Some suggestions for articles include reporting a success story at your joint base, detailing a functional issue or concern and how your joint base overcame it or discussing the impact of joint basing on your military community. Articles should be no longer than 600 words.

Joint Basing Website

We update the Joint Basing website on a daily basis, and email weekly updates to the website to all members of the group. We made the following updates during the month of January:

- Briefings for Feb 2011 Program Management Review
- Feb 2011 Program Management Review Logistics Package
- Joint Basing December 2010 Newsletter